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## **Seven Warning Signs of Decision Complexity**

**Score one point for each warning sign.**

1. Is there conflict that might be difficult to resolve?
2. Are there multiple options or is creativity required to reach a good alternative?
3. Is this consequential, either in investment or potential outcomes?
4. Does the best solution require a cross-functional perspective or integrating different views and priorities?

5. Are there complexities or implications beyond the obvious?
6. Have similar decisions been problematic in the past, or is this a type of decision not faced before?
7. Is there a lot of uncertainty, particularly of a kind not faced before?

The higher the score, the more you need a structured decision process. Consider one if your score is 3 or more. Consider consulting a decision professional if it is 5 or more.



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